



Annual Audited Report Fiscal 2025 March 31, 2025

March 31, 2025 and March 31, 2024

# **Table of Contents**

Independent Auditor's Report1-3
Consolidated statements of financial position4
Consolidated statements of comprehensive earnings5
Consolidated statements of cash flows6
Consolidated statements of changes in equity
Notes to the consolidated financial statements8-36



### **INDEPENDENT AUDITOR'S REPORT**

To the shareholders of

#### PLAINTREE SYSTEMS INC.

#### **Opinion**

We have audited the consolidated financial statements of Plaintree Systems Inc. (the Company), which comprise the consolidated statements of financial position as at March 31, 2025 and 2024, the consolidated statements of comprehensive earnings, changes in equity and cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Company as at March 31, 2025 and 2024 and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with International Financial Reporting Standards (IFRSs).

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Key Audit Matter**

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements for the year ended March 31, 2025. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that the matter described below to be the key audit matter to be communicated in our auditor's report.

#### Key Audit Matter - Cont'd.

Impairment of intangible assets

Description of matter

As detailed in financial statement note 10, the Company recorded an intangible asset impairment loss for the year ended March 31, 2025 of \$781,419 resulting in an intangible asset balance of \$NIL as at March 31, 2025. Management conducts an impairment assessment if events or circumstances indicate the carrying value of intangible assets may be impaired. An impairment loss is recognized when the carrying value of a cash generating unit (CGU) exceeds the CGU's recoverable amount. As at March 31, 2025 the Elmira CGU's carrying value exceeded its recoverable amount as the Company's financial performance for the Elmira CGU did not meet the Company's expectations. As at March 31, 2025 the Company noted indicators of impairment for the Elmira CGU given the operating loss realized and other factors and as a result the Company completed an impairment assessment for the Elmira CGU.

Why the matter is a key audit matter

The determination of a CGU's recoverable amount requires significant judgement when determining the inputs into the calculation of the recoverable amount including estimating the expected future net cash flows and the discount rate. This estimation uncertainty required auditor judgement and specialized skills and knowledge to evaluate management's estimate.

How the matter was addressed in the audit

The primary procedures performed to address the key audit matter included the following:

We evaluated the appropriateness of the future net cash flows by reviewing key assumptions used including forecasted growth rates against historical results, working capital assumptions, planned changes in margin against historical trends and management plans. We evaluated the fair value less cost of disposal assumptions including estimated brokerage costs and present value estimates to supporting documentation. We assessed the appropriateness of the valuation methodology used to calculate the CGU recoverable amount. We compared the approach and valuation model used to the fiscal 2024 impairment assessment. We involved a valuation professional to assist with assessing the discount rate used.

#### Other Information

Management is responsible for the other information. The other information comprises the information, other than the consolidated financial statements and our auditor's report thereon, in the Management's Discussion and Analysis.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained Management's Discussion and Analysis prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

# Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.



### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
  are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

The engagement partner on the audit resulting in this independent auditor's report is Bryan Haralovich.

Chartered Professional Accountants Licensed Public Accountants

Ottawa, Ontario July 24, 2025.



Consolidated statements of financial position (audited)

(in Canadian dollars)

	March 31, 2025	March 31, 2024
	\$	\$
Assets		
Current assets		
Trade receivables and other receivables	2,846,396	2,842,969
Unbilled revenue	2,752,252	2,004,995
Taxes receivable	63,611	59,956
Inventories (Note 4)	3,564,235	3,939,972
Prepaid expenses	170,801	160,288
Mortgage Receivable (Note 5)	272,008	278,305
	9,669,303	9,286,485
Property, plant and equipment (Note 9)	4,189,355	4,806,300
Intangible assets (Note 10)	-	891,842
3 ,	13,858,658	14,984,627
Liabilities		
Current liabilities		
Bank Indebtedness (Note 17)	2,700,232	1,879,537
Trade and other payables (Note 12)	2,591,531	2,266,957
Deferred revenue	1,267,908	406,038
Current portion of long-term debt and lease obligation (Note 6, 7)	2,974,808	1,554,801
Current portion of due to related parties (Note 11)	50,000	50,000
Current portion of government assistance (Note 8)	87,921	81,825
	9,672,400	6,239,158
Long-term debt and lease obligation (Note 6,7)	157,872	2,801,051
Government assistance (Note 8)	229,608	286,616
Due to related parties (Note 11)	4,715,451	4,763,720
but to related parties (Note 11)	14,775,331	14,090,545
Shareholders' equity (deficiency) Issued capital	2	2
Contributed surplus		
•	2,159,842	2,159,842
Deficit	(3,076,517)	(1,265,763)
	(916,673)	894,081
	13,858,658	14,984,627

Approved by the Board

"David Watson"

"Girvan Patterson"



Consolidated statements of comprehensive earnings For the years ended March 31, 2025 and March 31, 2024 (audited) (in Canadian dollars)

	Twelve months ended		
	March 31, 2025	March 31, 2024	
	\$	\$	
Revenue	23,847,195	24,204,805	
Cost of sales (Note 4)	19,273,838	16,562,060	
Gross margin	4,573,357	7,642,745	
Operating expenses			
Engineering and design	1,836,994	1,767,010	
Finance and administration	1,957,511	2,227,864	
Sales and marketing	1,490,672	1,906,358	
Bad debts	26,920	27,638	
(Gain)/Loss on disposal of assets	(136,310)	39,944	
Interest expense	281,258	301,956	
(Gain)/Loss on foreign exchange	(89,934)	197,670	
	5,367,111	6,468,440	
Net earnings (loss) before income taxes and other income/expenses	(793,754)	1,174,305	
Loss on Impairment (Note 10)	995,621	360,000	
Gain on loan derecognition		(257,601)	
Net earnings (loss) before income taxes	(1,789,375)	1,071,906	
Income tax expense (note 16)			
Current expense	21,379	_	
our one expense	21,379	-	
	,		
Net earnings (loss) and comprehensive earnings	(1,810,754)	1,071,906	
Basic and diluted (loss) per common share (Note 14)	(0.25)	(0.03)	
Weighted average common shares outstanding	12,925,253	12,925,253	

Consolidated statements of cash flows For the years ended March 31, 2025 and March 31, 2024 (audited) (in Canadian dollars)

	Twelve months ended		
	March 31, 2025	March 31, 2024	
	\$	\$	
Operating activities			
Comprehensive earnings (loss)	(1,810,754)	1,071,906	
Add (deduct) items not affecting cash:			
Depreciation of intangible assets	141,514	194,740	
Depreciation of property, plant and equipment	1,514,700	1,317,509	
Bad debts	26,920	27,638	
(Gain)/Loss on disposal of assets	(136,310)	39,944	
Loss on Impairment	995,621	360,000	
Gain on loan derecognition	-	(257,601)	
Write-down of inventory	1,150,937	64,005	
Changes in non-cash operating working capital items			
Deferred revenue	861,870	(1,141,305)	
Inventories	(989,402)	1,913	
Prepaid expenses and other receivables	(10,513)	(4,760)	
Trade and other payables	89,404	196,013	
Trade and other receivables	(34,002)	(310,948)	
Unbilled revenue	(747,257)	16,166	
Mortgage receivable	6,297	5,926	
Cash (used) provided by operations	1,059,025	1,581,147	
Investing activities			
Payments to acquire intangible assets	(31,090)	(18,590)	
Payments to acquire property, plant and equipment	(526,277)	(550,347)	
Cash (used) in investing activities	(557,367)	(568,937)	
Financing activities			
Repayment of government assistance	(50,912)	(147,672)	
Repayment of long-term debt	(426,685)	(962,970)	
Proceeds from financing	130,489	408,864	
Repayment of capital lease obligations	(926,975)	(941,316)	
Repayment of related party borrowings (Note 10)	(48,269)	(151,923)	
Cash (used) in financing activities	(1,322,353)	(1,795,017)	
Net cash outflow	(820,695)	(782,807)	
Indebtedness (beginning of the year)	(1,879,537)	(1,096,730)	
Indebtedness, end of the period	(2,700,232)	(1,879,537)	

## PLAINTREE SYSTEMS INC.

Consolidated Statement of changes in equity For the years ended March 31, 2025 and March 31, 2024 (audited) (in Canadian dollars)

	Common Shares Number	Issued Capital	Preferred Shares (1) Number	Issued Capital	Contributed Surplus	Retained earnings (deficit)	Shareholders' Equity
		\$		\$	\$	\$	\$
Balances at April 1, 2024	12,925,253	1	18,325	1	2,159,842	(1,265,763)	894,081
Net earnings and comprehensive earnings						(1,810,754)	(1,810,754)
Balences at March 31, 2025	12,925,253	1	18,325	1	2,159,842	(3,076,517)	(916,673)
	Common Shares Number	Issued Capital	Preferred Shares (1) Number	Issued Capital	Contributed Surplus	Retained earnings (deficit)	Shareholders' Equity
		\$		\$	\$	\$	\$
Balances at April 1, 2023	12,925,253	1	18,325	1	2,159,842	(2,337,669)	(177,825)
Net earnings and comprehensive earnings						1,071,906	1,071,906
Balences at March 31, 2024	12,925,253	1	18,325	1	2,159,842	(1,265,763)	894,081

<sup>(1)</sup> Class A Shares have a 8% cumulative dividend, calculated on redemption amount, redeemable at the option of the Company at any time at \$1000 per share plus accrued dividends; non-voting.

Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

### 1. Description of the business

Plaintree Systems Inc. ("Plaintree" or the "Company") was incorporated in Canada under the Canada Business Corporation Act and is publicly traded on the Canadian Securities Exchange ("CSE") under "NPT". Plaintree is a diversified company with proprietary technologies and manufacturing capabilities in structural design and aerospace. The Company operates an Applied Electronics division, consisting of the Hypernetics division, Summit Aerospace USA Inc. ("Summit Aerospace") and the Elmira Stove Works business, and a Specialty Structures division consisting of the Triodetic business and Spotton Corporation. The Hypernetics business manufactures avionic components for various applications, including aircraft anti-skid braking systems, aircraft indicators, solenoids, and permanent magnet alternators. The Triodetic business is a design/build manufacturer of steel, aluminum, and stainless-steel specialty structures such as commercial domes, free form structures, barrel vaults, space frames, and industrial dome coverings. Summit Aerospace specializes in the high-end machining of super-alloys for the aircraft and helicopter markets. Spotton's business involves the design and manufacture of high-end custom hydraulic and pneumatic cylinders for the industrial, automation and oil and gas markets. The Elmira Stove Works business manufactures custom vintage-inspired kitchen appliances for the North American consumer market.

The address of the Company's registered office and principal place of business is 10 Didak Drive, Arnprior, Ontario.

### 2. Basis of presentation

#### (a) Statement of compliance

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") and were approved for issue by the Board of Directors on July 24, 2025.

#### (b) Basis of measurement

These consolidated financial statements have been prepared on a historical cost basis except for share-based compensation and for the purchase price allocation for business combinations, which are measured at fair value. Historical cost is generally based upon the fair value of the consideration given in exchange for assets.

#### (c) Basis of consolidation

The consolidated financial statements include the accounts of Plaintree Systems Inc. and its wholly-owned subsidiaries: Summit Aerospace USA Inc. and Triodetic Inc. (U.S. companies), and Triodetic Ltd, Spotton Corporation, and Elmira Stove Works Inc. (Canadian companies). Subsidiaries are entities controlled by the Company. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. The accounting policies of subsidiaries align with the policies adopted by the Company. All inter-company transactions have been eliminated.

Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

## 3. Significant accounting policies

The significant accounting policies include the following:

#### **Inventories**

Inventories are valued using a standard costing formula and are stated at the lower of cost and net realizable value. Costs, including an appropriate portion of fixed and variable overhead expenses, are allocated to the weighted average cost of inventory by the method most appropriate to the particular class of inventory. Net realizable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

### Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment for losses. When parts of material items of property, plant and equipment have significantly different useful lives, they are accounted for as separate items (major components) of property, plant and equipment. Depreciation is recognized so as to write off the cost of assets less their residual values over their useful lives using the straight-line method as follows:

Building	20 years
Leasehold improvements	10 years
Factory equipment	10 years
Computer equipment	3 years
Office equipment and furniture	10 years
Vehicles	4 years

#### Leases and right-of-use assets

At inception of a contract, the Company assesses whether a contract is, or contains, a lease based on whether the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. The Company recognizes a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured based on the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received. The assets are depreciated to the earlier of the end of the useful life of the right-of-use asset or the lease term using the straight-line method as this most closely reflects the expected pattern of consumption of the future economic benefits. The lease term includes periods covered by an option to extend if the Company is reasonably certain to exercise that option.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate.

Generally, the Company uses its incremental borrowing rate as the discount rate.

The lease liability is measured at amortized cost using the effective interest method. It is re-measured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Company's estimate of the amount expected to be payable under a residual value guarantee, or if the Company changes its assessment of whether it will exercise a purchase, extension or termination option. When the lease liability is re-measured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in profit or loss if the carrying amount of the right of use asset has been reduced to zero. Variable costs are not included in the measurement of the lease liability.



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024

(In Canadian dollars)

## **3. Significant accounting policies** - Cont'd.

#### Intangible assets

The Company's intangible assets consist of brands, a customer relationship, a non-competition agreement and software. Intangible assets are stated at cost less accumulated depreciation and accumulated impairment for losses. The Company uses the income approach to determine the fair value of its acquired intangible assets. This approach is a valuation technique that calculates the fair value of an intangible asset based on the cash flows that an asset can be expected to generate over its remaining useful life. These assets are capitalized and are amortized to operations over their estimated useful lives from the date that they are acquired and available for use, since this most closely reflects the expected usage and consumption patterns related to the future economic benefits embodied in the assets. The Company considers the length of time over which it expects to earn or recover the present value of the assets. Depreciation is recognized so as to write off the cost of assets over their useful lives using the straight-line method as follows:

Software	2 years
Customer relationship	10 years
Non-competition agreement	6.5 years
Brands	10 years

The Company's policy is to review all long-lived assets, including property, plant and equipment, and intangible assets, for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. The Company will record an impairment of the asset if the recoverable amount, determined as the higher of an asset's fair value less costs to sell or the discounted future cash flows generated from use and eventual disposal of an asset, is less than its carrying value. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period.

#### Revenue recognition

Revenue is recognized upon transfer of control of products or services to customers at an amount that reflects the consideration the Company expects to receive in exchange for the products or services. This is achieved through applying the following five-step model:

- Identification of the contract, or contracts, with a customer
- Identification of the performance obligation in the contract
- Determination of the transaction price
- Allocation of the transaction price to the performance obligation in the contract
- Recognition of revenue when, or as, the Company satisfies a performance obligation

The Company generates substantially all of its revenue from contracts with customers, whether formal or implied for the delivery of customized products and services, except for Elmira where standard products are sold.

Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024

(In Canadian dollars)

## 3. Significant accounting policies - Cont'd.

Revenue recognition - Cont'd.

Given the custom nature of the products sold by the Company revenue is recognize over time using the percentage of completion method of services rendered that reflects the extent of work accomplished. Management estimates the percentage-of-completion by reference to measures of performance that are reasonably determinable and are directly related to the activities critical to completion of the contract.

The Company uses this method of revenue recognition as projected contract revenue and costs may reasonably be estimated based on the Company's business practices, methods and historical experience.

This method requires estimates of costs and profits over the entire term of the contract. Management regularly reviews underlying estimates of project profitability; revisions to estimates are reflected in the statement of income in the period in which the facts that give rise to the revision become known. Provisions for estimated losses, if any, are recognized in the period in which the loss is determined. Contract losses are measured as the amount by which the estimated costs of the contract exceed the estimated total revenue from the contract.

Where products sold are not customized, the company recognizes revenue at a point in time upon delivery of the goods.

Progress billings are recorded as deferred revenue to the extent that the billings exceed revenue recognized to date. Unbilled revenue is recorded to the extent that revenue has been recognized, but not yet billed to the customer.

Warranty obligations associated with the sale of equipment are assurance-type warranties and therefore do not represent a distinct performance obligation. The Company records a provision for assurance-type warranties at the time equipment sales are recognized as revenue.

Professional services may be provided for training and support. Professional services are typically billed on a time and material basis and revenue is recognized over time as the services are performed or delivered.

Generally the Company's performance obligations have an expected duration of under one year and as such the Company has elected to apply the practical expedient available under IFRS 15 to not disclose information relating to remaining performance obligations.

The Company recognizes an asset for the incremental costs of obtaining a contract with a customer if it expects the costs to be recoverable. Capitalized contract acquisition costs are amortized consistent with the pattern of transfer to the customer for the goods and services to which the asset relates. The Company applies the practical expedient available under IFRS 15 and does not capitalize incremental costs of obtaining contracts if the amortization period is one year or less. The Company had no material contract assets or liabilities.

The Company has elected to apply the practical expedient to not adjust the total consideration over the contract term for the effect of a financing component if the period between the transfer of services to the customer and the customer's payment for these services is expected to be one year or less.

#### Business combination

Business combinations are accounted for using the acquisition method. The cost of the business combination is measured as the aggregate of the fair values (at the date of exchange) of assets acquired and liabilities incurred or assumed. The acquiree's identifiable assets, liabilities and contingent liabilities that meet the conditions for recognition under IFRS 3, Business Combinations, are recognized at their fair values at the acquisition date. Acquisition costs are expensed as incurred.



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024

(In Canadian dollars)

### 3. Significant accounting policies - Cont'd.

### Functional currency

The Canadian dollar is the functional currency of the parent company and its subsidiaries.

Monetary assets and liabilities, which are denominated in foreign currencies, are translated to the entity's functional currency at period end exchange rates, and transactions included in the consolidated statement of comprehensive earnings are translated at average rates prevailing during the period. Exchange gains and losses resulting from the translation of these amounts are included in the consolidated statement of comprehensive earnings.

The accounts of the Company's wholly-owned U.S. subsidiaries, which have Canadian dollar functional currencies, have been translated into Canadian dollars using the exchange rates at period end for monetary items and at exchange rates at the transaction date for non-monetary items measured at historical costs. Exchange gains and losses resulting from the translation of these amounts are included in the consolidated statement of comprehensive earnings

### Stock option plans

The Company measures equity settled stock options granted based on their fair value at the grant date and recognizes compensation expense over the vesting period. Expected forfeitures are estimated at the date of grant and subsequently adjusted if further information indicates actual forfeitures may vary from the original estimate. The impact of the revision of the original estimate is recognized in net earnings. Consideration paid by employees on the exercise of stock options is recorded as share capital and the related share-based payments are transferred from contributed surplus to share capital.

#### Investment tax credits and government assistance

Investment tax credits and government assistance are recorded as a reduction of the related expense or cost of the asset acquired. The benefits are recognized when the Company has complied with the terms and conditions of the approved grant program or applicable tax legislation.

#### Research and development expenditures

Current research costs are expensed as incurred while expenditures for research and development equipment, net of related investment tax credits, are capitalized.

Development costs are deferred and amortized when the criteria for deferral under IFRS are met, or otherwise, are expensed as incurred. To date, no such costs have been capitalized.

### Income taxes

The Company's deferred income tax assets and liabilities are recognized for the future tax consequences attributable to tax loss carry-forwards and to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred income tax assets and liabilities are measured using tax rates that have been enacted or substantively enacted, applied to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred income tax assets and liabilities of a change of statutory tax rates is recognized in income in the period of enactment or substantive enactment. Deferred income tax assets are recognized to the extent it is probable that taxable profit will be available against which the deductible temporary difference can be utilized.

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, by the reporting date, in the countries where the Company operates and generates taxable income or operating losses.



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024

(In Canadian dollars)

## **3. Significant accounting policies** - Cont'd.

Basic earnings (loss) per share for continued and discontinued operations

Earnings (loss) per share has been calculated on the basis of net income attributable to common shareholders divided by the weighted average number of common shares outstanding during the period. Earnings (loss) attributable to common shareholders is equal to net income (loss) less the dividends accumulated on the preferred shares. Diluted earnings (loss) per common share is calculated by dividing the applicable net income attributable to common shareholders by the sum of the weighted average number of common shares outstanding and all additional common shares that would have been outstanding if potentially dilutive common shares had been issued during the period. The Company uses the treasury stock method in determining the denominator for earnings (loss) per share. Under this method, it is assumed that the proceeds from the exercise of options are used to repurchase common shares at the weighted average market price of the shares for the period.

#### Financial instruments

Financial assets and financial liabilities are recognized when the Company becomes party to the contractual provisions of the instrument.

All financial assets and financial liabilities are initially measured at fair value. Trade receivables are initially measured at the transaction price which represents fair value at the date of the transaction. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss ("FVTPL")) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognized immediately in profit or loss.

### Financial assets

All financial assets are recognized and de-recognized on trade date.

The Company determines the classification of its financial assets on the basis of both the business model for managing the financial assets and the contractual cash flow characteristics of the financial asset. Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets.

A financial asset is measured at amortized cost if it is held within a business model whose objective is to hold assets to collect contractual cash flows, and its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial asset	Classification under IFRS 9
Cash and cash equivalents	Amortized cost
Trade and other receivables	Amortized cost
Unbilled receivables	Amortized cost
Mortgage receivable	Amortized cost



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024

(In Canadian dollars)

### **3. Significant accounting policies** - Cont'd.

Financial instruments - Cont'd.

#### Amortized cost

Subsequent to initial recognition, financial assets at amortized cost are measured using the effective interest method, less any impairment. Interest income is recognized by applying the effective interest rate except for short-term receivables where the interest revenue would be immaterial. Interest income, foreign exchange gains and losses, impairment, and any gain or loss on de-recognition are recognized in profit or loss.

#### Impairment of financial assets

The Company measures a loss allowance based on the lifetime expected credit losses. Lifetime expected credit losses are estimated based on factors such as the Company's past experience of collecting payments, the number of delayed payments in the portfolio past the average credit period, observable changes in national or local economic conditions that correlate with default on receivables, financial difficulty of the borrower, and it becoming probable that the borrower will enter bankruptcy or financial re-organization.

Financial assets are written off when there is no reasonable expectation of recovery.

#### Financial liabilities

The Company determines the classification of its financial liabilities at initial recognition. The Company's financial liabilities are classified as follows:

Financial liability	Classification under IFRS		
Trade payables and accrued liabilities	Amortized cost		
Bank loans, loans	Amortized cost		

### Amortized cost

Financial liabilities at amortized cost are measured using the effective interest rate method, including the impact of deferred financing fees.

#### De-recognition of financial liabilities

The Company derecognizes a financial liability (in whole or part) from its balance sheet when it is extinguished. This occurs when the obligation in the contract is discharged, cancelled or expires.

A financial liability is extinguished when the debtor either:

- 1. Discharges the liability:
  - The company pays the creditor and is released from its primary obligation.
  - Payments can be made in cash, other financial assets, goods or services.
- 2. Cancellation or expiry:
  - The company and the creditor agree to cancel the liability.
  - The liability expires or is legally voided.



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024

(In Canadian dollars)

## 3. Significant accounting policies - Cont'd.

Loan derecognition - Cont'd.

### Assessment of derecognition:

The determination of whether a financial liability should be derecognized involves assessing whether the obligation has been substantially modified or settled. The following criteria are applied:

#### 1. Legal discharge:

 The company obtains a legal release from the creditor indicating that the legal liability is no longer enforceable.

#### 2. Settlement through negotiation:

- Any negotiations leading to the cancellation or substantial modification of the terms of the liability are documented and assessed.
- If the terms are substantially modified, the original liability is derecognized and a new financial liability is recognized based on the modified terms.

#### 3. Litigation outcomes:

- When a financial liability is subject to litigation, the Company assess the probability of successfully negating the payment obligation.
- If it is probable, based on legal opinions and management judgement, that the litigation will result in the liability being voided, the liability is derecognized.

## Gains and losses on derecognition:

Any gain or loss arising from the derecognition of a financial liability is recognized in the income statement under 'Other Income' or 'Other Expenses'. The gain or loss is calculated as the difference between the carrying amount of the liability (or part of the liability) extinguished and the consideration paid, including any non-cash assets transferred or liabilities assumed.

#### Disclosure:

The Company provides comprehensive disclosures about the nature and financial effects of derecognition of financial liabilities, including the rationale and basis for derecognition, in its financial statements.

#### Critical accounting estimates and judgements

The preparation of financial statements requires management to select appropriate accounting policies and to make judgments, estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period.

### Revenue recognition

Application of the accounting principles related to measurement and recognition of revenue requires the Company to make judgments and estimates.

Revenue for customized products is recognized over time based on the estimated percentage-of-completion of services rendered at each period-end. This method requires management to estimate total costs and profits over the entire term of the contract.



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024

(In Canadian dollars)

## **3. Significant accounting policies** - Cont'd.

#### Impairment of trade receivables

Management determines the estimated recoverability of trade receivables based on the evaluation and ageing of trade receivables, including the current creditworthiness and the past collection history of the customers and reviews these estimates at the end of each reporting period. The Company maintains an allowance for doubtful accounts to provide for impairment of trade receivables.

Impairment of long-lived assets

The following abbreviations are referenced below:

CGU: Cash generating unit

FVLCD: Fair value, less costs of disposal

VIU: Value in use

Long-lived assets, including property and equipment and intangible assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset exceeds its recoverable amount. The recoverable amount of an asset or a CGU is the higher of its FVLCD, and its VIU. If the carrying amount of an asset exceeds its recoverable amount, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the recoverable amount. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased, except for goodwill, to the lesser of the revised estimate of recoverable amount, and the carrying amount that would have been recorded had no impairment loss been recognized previously. Management uses information available to estimate if indicators of impairment exist when calculating the recoverable amount.

### Determination of CGUs

Management is required to use judgement in determining which assets or group of assets make up appropriate CGUs for the level at which goodwill and intangible assets with indefinite lives are tested for impairment. A CGU is defined as the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets.

Useful lives of property, plant and equipment and intangible assets

Management determines the estimated useful lives of its property, plant and equipment based on historical experience of the actual lives of property, plant and equipment of similar nature and functions and reviews these estimates at the end of each reporting period. The useful lives of intangible assets are based on management's best estimate of the expected life of the economic benefits that will be derived from the assets.

#### Inventory Impairment

Inventories are measured at the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale. An impairment loss is recognized when the carrying amount exceeds net realizable value. Inventory impairment losses are reversed in subsequent periods if the reasons for the impairment no longer exist.



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024

(In Canadian dollars)

## **3. Significant accounting policies** - Cont'd.

#### Functional currency

Revenue contracts are priced in a variety of currencies whereas the cost structure inputs are primarily in Canadian dollars. Secondary indicators of functional currency, including financing and cash holdings are primarily in Canadian dollars. As the primary indicators of functional currency do not clearly indicate a specific currency, the indicators as a whole have been judged to indicate the Canadian dollar as the functional currency of the parent company and its subsidiaries.

### Estimation uncertainty

Critical accounting policies and estimates utilized in the normal course of preparing the Company's consolidated financial statements require the determination of future cash flows utilized in assessing net recoverable amounts and net realizable values; allowance for bad debt; useful lives of property, equipment and intangible assets; percentage-of-completion for revenue recognition; unbilled revenue; deferred revenue; inventory obsolescence; ability to utilize tax losses; and measurement of deferred taxes. In making estimates, management relies on external information and observable conditions where possible, supplemented by internal analysis where required.

These estimates have been applied in a manner consistent with that in the prior periods and there are no known trends, commitments, events or uncertainties that we believe will materially affect the methodology or assumptions utilized in these consolidated financial statements. The estimates are impacted by many factors, some of which are highly uncertain. The interrelated nature of these factors prevents us from quantifying the overall impact of these movements on the Company's consolidated financial statements in a meaningful way. These sources of estimation uncertainty relate in varying degrees to virtually all asset and liability account balances.

#### 4. Inventories

Raw materials Work in process Finished goods

March 31, 2025	March 31, 2024
\$	\$
2,997,875	3,245,735
554,786	644,843
11,575	49,394
3,564,235	3,939,972

The cost of inventories recognized as an expense during the year was \$19,227,578 (\$16,286,471 in 2024). The total carrying value of inventory as at March 31, 2025, was pledged as security through general security agreements under bank lines of credit and related party liabilities (see note 11 and 17).

The Company wrote down its inventories by \$1,365,139 in fiscal 2025 (\$64,005, in 2024) to reflect where the carrying amount exceeded net realizable value. This includes a \$1,112,870 one-time provision on Elmira's inventory to reflect the custom nature of the stock and an impairment of \$214,202 recorded against inventory, see Note 10. The Company had write-ups in the year totaling \$52,301 (\$38,102 in 2024).



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

### 5. Mortgage receivable

In March 2020, the Company sold a building owned by it in Arnprior Ontario for \$1.3 million. The consideration was paid by \$1 million in cash and by a vendor take mortgage of \$300,000. The vendor take-back mortgage has a five year term and earns interest at 6.076%. The Issuer has secured the vendor take-back mortgage by a charge over the building and other security. The building was not used by the Issuer in its operations and was leased to a third party. The gain on sale was \$283,068. The purchaser was in default as of March 4, 2025 but was remedied by March 31, 2025 with a short-term agreement ensuring payment in the first quarter of fiscal 2026. Subsequent to the fiscal year end, the loan was fully paid and discharged. The remaining mortgage payments are as follows:

\_\_\_\_\_\$

 2026
 272,008

 Net mortgage receipts
 272,008

## 6. Long-term debt

Current portion

Non-revolving loan payable (\$172,944 USD) in monthly
blended installments of principal and interest, \$9,883 USD, at a
rate of 4.1%, secured by general security agreement,
maturing April 2024.

Non-revolving loan payable in monthly
installments of principal, \$19,565 plus monthly interest at a rate of prime
+ 1%, secured by general security agreement, maturing March 2027.

Non-revolving loan payable in monthly
blended installments of principal and interest, \$15,148, at a rate of
3.640%, secured by general security agreement, maturing March 2026.

Deferred financing fees

March 31, 2025	March 31, 2024
0	9,528
939,108	1,193,450
178,243	364,168
(41,150)	(64,260)
1,076,201	1,502,886
(1,076,201)	(426,685)
-	1,076,201

Principal repayments required on bank debt in the next five years and thereafter are as follows:

	\$
2026	389,856
2027	686,345
Net loan re-payments	1,076,201

Long-term debt, excluding non-covenant based instruments, totaling \$1,117,351 (\$1,567,145 in 2024) are subject to certain covenants, including a debt service covenant, which the Company was not in compliance with as at March 31, 2025 and as a result, \$673,468 was included in the current portion of long-term debt. In fiscal year 2024, the company was in compliance with all covenants.



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

## 7. Lease Obligation

The Company's leases are for factory equipment, sales showroom and plant. The leases are typically 5 to 7 years in length and are subject to a range of interest rates from 4 to 8 percent per annum. During the second quarter of Fiscal 2022, the Company entered into a 5-year office lease agreement with a related party. During the first quarter of fiscal 2025, this lease was modified to a 2-year lease, modifying the existing 5-year building lease. This lease has been recorded as a right of use asset and lease liability on the consolidated statement of financial position. The landlord is a related party and has provided a three-month rent forgiveness in fiscal 2026 of \$203,250 before tax. In the first quarter of Fiscal 2023, the Company entered into a 3-year showroom lease for the Elmira business in Elmira, Ontario, which has since expired. An 8-month extension was signed in Fiscal 2025 and recorded as an operating lease.

The following table presents the Company's lease obligations as at March 31, 2025:

	Factory		
	Equipment	Building	
	Leases	Lease	Total
Fiscal 2026	481,691	813,000	1,294,691
Fiscal 2027	513,391	-	513,391
Fiscal 2028	400,060	-	400,060
Thereafter	3,384	-	3,384
Total future minimum lease payments	1,398,526	813,000	2,211,526
Inputed interest	(125,710)	(29,337)	(155,047)
Total lease liabilities	1,272,816	783,663	2,056,479
Less: current portion	(1,114,944)	(783,663)	(1,898,607)
Non-current portion	157,872	-	157,872

The following table presents the Company's lease obligations as at March 31, 2024:

	Factory		
	Equipment	Building	
	Leases	Lease	Total
Fiscal 2025	493,764	634,352	1,128,116
Fiscal 2026	433,419	609,750	1,043,169
Fiscal 2027	394,910	152,438	547,348
Fiscal 2028	399,488	-	399,488
Total future minimum lease payments	1,721,581	1,396,540	3,118,121
Inputed interest	(209,456)	(55,699)	(265,155)
Total lease liabilities	1,512,125	1,340,841	2,852,966
Less: current portion	(493,764)	(634,352)	(1,128,116)
Non-current portion	1,018,361	706,489	1,724,850

Interest expense on lease obligations for the year ended March 31, 2025 was \$102,944 (2024 - \$141,915). Variable lease payments for operating costs not included in the measurement of lease obligations for the year ended March 31, 2025 was \$10,632 (2024- \$10,632).



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

### 7. Lease Obligation - Cont'd.

Expenses relating to short-term leases and leases of low value assets for the year ended March 31, 2025 were \$9,375 (2024 - \$9,375). Total cash outflow for leases was \$1,253,391 (2024 - \$1,160,160), including \$1,161,080 (2024 - \$1,020,157) of principal payments on lease obligations.

The following table presents the future contractual cash flows for short-term leases at March 31, 2025:

	\$
2026	21,680
2027	10,632
2028	5,358

Included in the factory equipment leases are \$968,580 of leases subject to certain covenants (\$1,114,878 in 2024), which the Company was not in compliance with as at March 31, 2024 and as a result, \$703,623 was included in the current portion of long-term debt. In fiscal year 2024, the company was in compliance with all covenants.

#### 8. Government assistance

The Company's Summit Aerospace USA Inc. division accepted a loan of \$720,000 USD (\$899,712CAD) from the Pennsylvania Industrial Development Authority (PIDA) as partial financing towards the manufacturing facility in Pocono Summit, PA purchased in May 2013. The loan carries a 15-year term, maturing in May 2029, with level monthly payments of principal and interest at a fixed rate of 1.5%. The loan is secured by the related land and building.

The Company records the government loan at its estimated fair value at the date in which the payments are recorded. The estimated fair value of the loan payable is determined by discounting future cash flows associated with the loan at a discount rate which represents the estimated borrowing rate to the Company. The difference between the face value of the loan and the estimated fair value is deemed to be government assistance. The loan payable is accreted to the face value over the term of the loan and is recognized as accretion expense.

	Loan present value	Deferred Government Assistance	Repayable government Assistance
	\$	4	\$
Opening Balance	341,799	26,641	368,440
Loan adjustment for exchange	20,836	1,624	22,460
Repayments	(73,370)		(73,370)
Accretion	21,304	(21,304)	-
March 31, 2025	310,568	6,961	317,529
Current Portion	(74,479)	(13,442)	(87,921)
Balance	236,089	(6,480)	) 229,608

Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

#### 8. Government assistance - Cont'd

Total future minimum loan payments, of obligations under government assistance for the next five years are as follows:

	\$
2026	74,483
2027	75,601
2028	76,746
2029	77,905
2030 and thereafter	12,794
Net loan re-payments	317,529

The company did not record any government assistance in fiscal 2025.

### 9. Property, plant and equipment, right of use assets

	equipment	equipment	Furniture	Vehicles	improvements	Building	Land	Total
	\$	\$	\$	\$	\$	\$	\$	\$
Cost, balance								
March 31, 2023	13,424,268	1,170,423	202,313	421,086	2,313,010	3,933,069	124,557	21,588,726
Additions	495,822	8,927	-	12,000	33,598	=	-	550,347
Disposals	(117,895)	(213,778)	-	(9,562)	-	-	-	(341,235)
March 31, 2024	13,802,194	965,572	202,313	423,524	2,346,608	3,933,069	124,557	21,797,837
Additions	912,819	10,622	=	-	37,710	248,668	-	1,209,819
Disposals	(707,616)	-	-	(11,984)	-	-	-	(719,600)
								22 200 AFF
March 31, 2025	14,007,397	976,194	202,313	411,540	2,384,318	4,181,737	124,557	22,288,055
March 31, 2025  Depreciation, balance  March 31, 2023	(10,976,069)	976,194	(202,313)	(420,614)	(1,582,829)	4,181,737 (1,643,296)	124,557	(15,975,320)
Depreciation, balance			·				·	
Depreciation, balance  March 31, 2023	(10,976,069)	(1,150,198)	·	(420,614)	(1,582,829)	(1,643,296)	·	(15,975,320)
Depreciation, balance  March 31, 2023  Depreciation	<b>(10,976,069)</b> (487,809)	<b>(1,150,198)</b> (11,966)	·	<b>(420,614)</b> (2,473)	(1,582,829)	(1,643,296)	·	<b>(15,975,320)</b> (1,317,509)
Depreciation, balance  March 31, 2023  Depreciation  Disposal	(10,976,069) (487,809) 77,952	(1,150,198) (11,966) 213,778	(202,313)	(420,614) (2,473) 9,562	<b>(1,582,829)</b> (154,809)	<b>(1,643,296)</b> (660,452)	-	(15,975,320) (1,317,509) 301,292
Depreciation, balance  March 31, 2023  Depreciation Disposal  March 31, 2024	(10,976,069) (487,809) 77,952 (11,385,926)	(1,150,198) (11,966) 213,778 (948,386)	(202,313)	(420,614) (2,473) 9,562 (413,526)	(1,582,829) (154,809) - (1,737,638)	(1,643,296) (660,452) - (2,303,748)	-	(15,975,320) (1,317,509) 301,292 (16,991,538)
Depreciation, balance  March 31, 2023  Depreciation Disposal  March 31, 2024  Depreciation	(10,976,069) (487,809) 77,952 (11,385,926) (530,206)	(1,150,198) (11,966) 213,778 (948,386) (11,883)	(202,313)	(420,614) (2,473) 9,562 (413,526) (3,000)	(1,582,829) (154,809) - (1,737,638) (109,350)	(1,643,296) (660,452) (2,303,748) (860,261)		(15,975,320) (1,317,509) 301,292 (16,991,538) (1,514,700) 407,536
Depreciation, balance  March 31, 2023  Depreciation Disposal  March 31, 2024  Depreciation Disposal  March 31, 2025	(10,976,069) (487,809) 77,952 (11,385,926) (530,206) 395,552	(1,150,198) (11,966) 213,778 (948,386) (11,883)	(202,313)	(420,614) (2,473) 9,562 (413,526) (3,000) 11,984	(1,582,829) (154,809) - (1,737,638) (109,350)	(1,643,296) (660,452) - (2,303,748) (860,261)		(15,975,320) (1,317,509) 301,292 (16,991,538) (1,514,700) 407,536
Depreciation, balance  March 31, 2023  Depreciation Disposal  March 31, 2024  Depreciation Disposal  March 31, 2025  Carrying amount,	(10,976,069) (487,809) 77,952 (11,385,926) (530,206) 395,552 (11,520,580)	(1,150,198) (11,966) 213,778 (948,386) (11,883) - (960,269)	(202,313)	(420,614) (2,473) 9,562 (413,526) (3,000) 11,984 (404,542)	(1,582,829) (154,809) - (1,737,638) (109,350) - (1,846,989)	(1,643,296) (660,452) - (2,303,748) (860,261) - (3,164,009)		(15,975,320) (1,317,509) 301,292 (16,991,538) (1,514,700) 407,536 (18,098,701)
Depreciation, balance  March 31, 2023  Depreciation Disposal  March 31, 2024  Depreciation Disposal  March 31, 2025	(10,976,069) (487,809) 77,952 (11,385,926) (530,206) 395,552	(1,150,198) (11,966) 213,778 (948,386) (11,883)	(202,313)	(420,614) (2,473) 9,562 (413,526) (3,000) 11,984	(1,582,829) (154,809) - (1,737,638) (109,350)	(1,643,296) (660,452) - (2,303,748) (860,261)		(15,975,320) (1,317,509) 301,292 (16,991,538) (1,514,700) 407,536

Included in factory equipment are right of use assets with a cost of \$3,341,086 and accumulated amortization of \$1,169,921 (2024 - cost of \$3,088,301 and accumulated amortization of \$863,613) and included in building are right of use assets with a cost of \$3,173,953 and accumulated depreciation of \$2,406,732 (2024 - cost of \$2,925,285 and accumulated amortization of \$1,616,841). Some equipment with a value of \$14,534 was fully amortized prior to its disposal and some equipment with a value of \$6,370 and accumulated depreciation of \$3,556 was disposed of during the year. Refer to Note 7 for a breakdown of the Company's lease obligations.



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

### 10. Intangibles

					Customer Relationship	
		Brand	Goodwill	Software	and Non-compete	Total
Cost, balance				\$	\$	\$
	March 31, 2023	655,0	00 186,83		616,000	1,907,538
	Additio		-	- 18,590	-	18,590
	Impair	ment (89,	249) (186,8	- 16)	(83,935)	(360,000)
	Dispos	als	-	(104,758)	-	(104,758)
	March 31, 2024	565,7	51 -	363,551	532,065	1,461,367
	Additio	ins		- 31,090	-	31,090
	Impair	ment (380,	407)	- (43,255)	(357,757)	(781,419)
	Dispos	als			-	-
	March 31, 2025	185,3	44 -	351,386	174,308	711,038
Accumulated I	Depreciation, balance					
	March 31, 2023	(65,5	00) -	(352,444)	(61,600)	
	Depre	ciation (6E				(479,544)
		ciation (65,	500) -	- (67,886)	(61,600)	<b>(479,544)</b> (194,986)
	Dispos	` '	500) - 	, , ,	(61,600)	
	Dispos March 31, 2024	` '	<u>-</u> -	, , ,	-	(194,986)
		als (131,0	<u>-</u> -	- 104,759	(123,200)	(194,986) 104,759
	March 31, 2024	(131,0 ciation (54,		- 104,759 (315,325)	(123,200)	(194,986) 104,759 <b>(569,526)</b>
	March 31, 2024  Depre	(131,0 ciation (54,		- 104,759 (315,325) - (36,306)	(123,200) (51,108)	(194,986) 104,759 <b>(569,526)</b>
Carrying amo	March 31, 2024  Depre  Dispos  March 31, 2025	(131,0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0		- 104,759 (315,325) - (36,306) 	(123,200) (51,108)	(194,986) 104,759 <b>(569,526)</b> (141,758)
Carrying amo	March 31, 2024  Depre  Dispos  March 31, 2025	(131,0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0 (134),0		- 104,759 (315,325) - (36,306) 	(123,200) (51,108)	(194,986) 104,759 <b>(569,526)</b> (141,758)

Management reviewed the recoverable amount of intangible assets for the CGU. The intangible asset carrying value is allocated to the Elmira CGU. The Elmira CGU is allocated to the Applied Electronics operating segment (see Note 15). Elmira Stove Works manufactures custom vintage-inspired kitchen appliances for the North American consumer market. The recoverable amount was assessed by reference to the fair value less costs of disposal ("FVLCD") calculation using level 3 fair value inputs. The near term cash flow estimate for the Elmira CGU forecasted negative cash flow including in the terminal period requiring the Company to assess fair value by reference to discounted asset values less Management's estimated disposal costs. The key assumption is that the intangible assets have no value under a liquidation model. The other assumptions (5% brokerage fee, and 6 month discount period) don't have a material impact on the estimate. The applied discount rate (WACC) of 27.11% per annum was influenced by interest rates, equity, and size risk premium rates.

Management determined that an impairment charge was required to write off intangible assets of \$380,407 on Brand, \$357,757 on Customer Relationship, and \$43,255 on Software for a combined \$781,419 impairment, with an additional impairment of \$214,202 against inventory. The recoverable amount was assessed as the higher of the value in use and the fair value less costs of disposal. The fair value less costs of disposal method provided a higher result due several factors. The share purchase agreement for Elmira warranted that all products were fit for sale. The sellers had not kept up the Canadian Standards Association ("CSA") reporting which is required to sell appliances in North America. In 2024, CSA pulled Elmira's right to ship ranges, including electric, gas, and mixed fuel, pending a recertification process. This process has continued into 2025, resulting in a large build-up of finished goods for products that were not impacted and re-designs of the ranges to meet the new standards. Order acceptance has slowed materially due to geopolitical and market headwinds. With three-quarters of Elmira's customers residing in the United States, this has had a devastating impact on new business. Elmira was unable to operate as it had historically resulting in negative value in use, and so a change in testing methodology was required using the fair value less costs of disposal. The recoverable amount of the CGU amounted to \$414,188 as at March 31, 2025.



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

### 11. Due to related parties

-
Due to senior officers
Dividends payable
Due to Targa Group Inc.
Due to Tidal Quality Management Inc.
Due to Targa Group Inc, line of credit interest
Due to Targa Group Inc, demand Ioan interest
Less: current portion

March 31, 2025	March 31, 2024
\$	\$
3,615,401	3,663,669
60,000	60,000
247,672	247,672
398,388	398,388
242,598	242,598
201,393	201,393
4,765,451	4,813,720
(50,000)	(50,000)
4,715,451	4,763,720
	<u> </u>

Targa Group Inc. and Tidal Quality Management Inc. are companies under common control.

As at March 31, 2025, a balance of \$3,615,401 (\$2,479,767 principal and \$1,135,634 interest); March 31, 2024 - \$3,663,669 (\$2,528,035 principal and \$1,135,634 interest) remained owing to senior officers of the Company. The parties agreed to discontinue interest payments accruing on balances as of April 1, 2016. During the year payments in the amount of \$48,268 were repaid to senior officers. As of March 31, 2025, \$50,000 was classified as current. The balance of the amount is classified as long-term, as the related party has agreed with third-party lenders to postpone repayments.

On July 14, 2011, the board of directors of the Company declared a cash dividend of \$10.91405 per Class A preferred share (\$200,000 in the aggregate) payable on July 22, 2011, to the holders of record at the close of business on July 18, 2011. The Class A preferred shares are held by related parties and are entitled to annual cumulative dividends of 8% on the \$1,000 redemption amount of the Class A preferred share. An amount of \$60,000 (\$60,000 in 2024) of the dividend remains outstanding as at March 31, 2025. The balance of the amount is classified as long-term, as the related party has agreed with third-party lenders to postpone repayments.

As at March 31, 2025, interest in the amount of \$247,672 (\$247,672 in 2024) on a loan from Targa remains outstanding. The balance of the amount is classified as long-term, as the related party has agreed with third-party lenders to postpone repayments.

As at March 31, 2025, a balance of \$398,388 (\$215,500 rent arrears and \$182,888 interest); March 31, 2024 - \$398,388 (\$215,500 rent arrears and \$182,888 interest) remained owing to a related party controlled by Targa, Tidal Quality Management Corp. The party agreed to discontinue interest accruing on unpaid balances as at April 1, 2016. Until then the interest rate was at bank prime plus 2%. The balance of the amount is classified as long-term, as the related party has agreed with third-party lenders to postpone repayments.

The Company has a revolving line of credit of up to \$1,000,000 with Targa. Under the loan agreements, all amounts advanced to the Company are payable on demand and bear interest at bank prime plus 2%. The Targa Credit Line is secured by a security interest granted over the assets of the Company. As at March 31, 2025, \$NIL (\$NIL in 2024) remained outstanding on the line of credit with accumulated interest of \$242,598 (\$242,598 in 2024) outstanding for a balance of \$242,598 (\$242,598 in 2024). The balance of the amount is classified as long-term, as the related party has agreed with third-party lenders to postpone repayments.



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

### **11. Due to related parties** - Cont'd.

Interest in the amount of \$66,581 (\$66,581 in 2023) remained outstanding on a demand loan with Targa. The balance of the amount is classified as long-term, as the related party has agreed with third-party lenders to postpone repayments. Accumulated interest in the amount of \$134,812 (\$134,812 in 2023), on a loan from Targa remains outstanding as of March 31, 2024. The balance of the amount is classified as long-term, as the related party has agreed with third-party lenders to postpone repayments.

Rents paid to Tidal Quality Management Corp during the year ended March 31, 2025 totaled \$992,140 (2024 - \$685,976). The above related party transactions are measured at their exchange amount, which is the amount agreed to by the parties. See note 7 for additional details.

During the year two directors provided consulting services for consideration of \$35,000 (2024 - \$36,300) which has been recorded as an expense in the year.

## 12. Trade and other payables

Trade and other payables are comprised of the following:

	March 31, 2025	March 31, 2024
	\$	\$
Accounts payable	1,819,199	1,400,229
Accrued liabilities	274,902	462,770
Salaries and benefits payable	497,430	403,958
	2,591,531	2,266,957

#### 13. Share capital

Authorized, unlimited number

Common shares, voting

Class A preferred shares

Class A preferred shares entitled to a cumulative dividend, calculated on a redemption amount, payable in priority to dividends on common shares, redeemable at the option of the Company at any time at \$1000 per share plus 8% cumulative dividends, calculated on redemption amount, redeemable at the option of the Company at any time liquidation preference of the redemption value plus cumulative dividends (when and if declared) to common shares; non-voting. As of March 31, 2025, the accrued and unpaid dividends on Class A preferred shares were \$24,122,000 (\$22,656,000 in 2024).

Stock option plans

Stock options

Under the Company's Stock Option Plan, the Company is authorized to issue up to 12,000,000 stock options to its employees, officers, directors or consultants.

Stock options are granted with an exercise price equal to the stock's fair market value at the date of grant and the maximum term of an option is ten years. Options are granted periodically and vest immediately on the date of grant.



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

## 13. Share capital - Cont'd.

Information related to the share options outstanding at March 31, 2025 is presented below:

	Number of	Weighted average exercise
	shares	prices
	#	\$
Options outstanding, beginning of year	880,000	0.11
Granted	0	0
Options outstanding, end of year	880,000	0.11

The following table summarizes information about stock options outstanding at March 31, 2025:

_	Options Outstanding				
		Weighted			
		average			
	Number	remaining	Weighted	Number	
	outstanding at	contractual life	average	excercisable at	
Exercise Price	March 31, 2025	(in years)	exercise price	March 31, 2025	
\$	#		\$	#	
0.11	880,000	4.72	0.11	880,000	

During the year ended March 31, 2020, 880,000 stock options were granted to employees and directors of the Company at an exercise price of \$0.11 with an expiry date of December 16, 2029.

Grant Date	Options Granted	Stock Price	Exercise Price	Expected Life	Volatility	Dividend Rate	Risk Free Rate	Per-Share Weighted Average Fair Value
		\$	\$					\$
December 16, 2019	880,000	0.08	0.11	5 years	214%	0%	1.67%	0.08

Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

### 14. Basic and diluted earnings per common share

Net (loss) income attributable to common shares used in the numerator of basic and diluted earnings per share is calculated as follows:

For the years ended March 31, 2025 and 2024, diluted earnings per share equals basic earnings per share due to the anti-dilutive effect of options and convertible instruments.

	March 31, 2025	March 31, 2024
	\$	\$
Net profit/(loss) from operations	(1,810,754)	1,071,906
Cumulative dividends on preferred shares - per annum	(1,466,000)	(1,466,000)
Net (loss) attributed to common shares		
(basis and diluted)	(3,276,754)	(394,094)
Basic and diluted weighted average shares outstanding	12,925,253	12,925,253
Basic and diluted (loss) per share from operations	(0.25)	(0.03)

### 15. Business segment information

The Company's chief decision maker, the CEO, tracks the Company's operations as two business segments - the design, development, manufacture, marketing and support of electronic product, and the specialty structural products. The Company determines the geographical location of revenue based on the location of its customers. Of the total balance of \$4,189,355 (2024 - \$4,806,300) in property, plant and equipment, \$3,481,048 (2024 - \$3,917,598) is located in Canada and \$708,307 (2024 - \$888,702) in the United States. All the Company's intangible assets are primarily located in Canada.

Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

# **15.** Business segment information - Cont'd.

Revenue by division

	Twelve months ending		
	<b>March 31, 2025</b> March 31, 2024		
	\$	\$	
Applied Electronics	7,052,767	10,512,522	
Specialty Structures	16,794,428	13,692,283	
	23,847,195	24,204,805	
Revenue by geographical location	Twelve mor	nths ending	
	March 31, 2025	March 31, 2024	
	\$	\$	
Canada	10,578,881	9,810,267	
United States	7,608,984	14,188,291	
Other	5,659,330	206,247	
	23,847,195	24,204,805	
Net earnings (loss) before taxes by division	Twelve months ending		
	March 31, 2025	March 31, 2024	
	\$	\$	
Applied Electronics	(3,264,771)	(754,024)	
Specialty Structures	1,475,396	1,825,930	
	(1,789,375)	1,071,906	
Loss on impairment by division	Twelve mor	nths ending	
	March 31, 2025	March 31, 2024	
	\$		
Applied Electronics	995,621	360,000	
Specialty Structures	0	0	
	995,621	360,000	

Notes to the consolidated financial statements March 31, 2025 and March 31, 2024

(In Canadian dollars)

## 15. Business segment information - Cont'd.

	Twelve months ending			
	March 31, 2025	March 31, 2024		
Number of customers	2	2		
% of total revenue	10%, 29%	11%, 15%		
Assets by division	Twelve mor	nths ending		
	March 31, 2025	March 31, 2024		
	\$	\$		
Applied Electronics	6,517,582	9,458,465		
Specialty Structures	7,341,077	5,526,162		
Intangibles by division	Twelve mor	Twelve months ending		
	March 31, 2025	March 31, 2024		
	\$	\$		
Applied Electronics	0	891,842		
Specialty Structures	0	0		

#### 16. Income taxes

Deferred income taxes reflect the impact of loss carry-forwards and of temporary differences between amounts of assets and liabilities for financial reporting purposes and such amounts are measured by tax laws. The temporary differences and loss carry-forwards that gave rise to significant portions of the deferred tax asset, which have not been recognized, are as follows:

Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

### **16. Income taxes** - Cont'd.

	2025	2024
	\$	\$
Accounting depreciation in excess of tax	442,000	160,000
Intangible assets	184,000	(739,000)
Research and development expenses not deducted for tax	8,982,000	14,957,000
Losses available to offset future income taxes	13,826,000	8,668,000
Capital losses	192,000	363,000
Capital leases	212,000	20,000
Accruals	2,511,000	2,385,000
Other	451,000	425,000
	26,800,000	26,239,000

The Company has claimed less research and development expenses for income tax purposes than has been reflected in the financial statements. These unclaimed expenses total approximately \$8,982,000 (2024 - \$14,957,000) for Canadian federal and provincial tax purposes. These are available without expiry to reduce future years' taxable income.

As at March 31, 2025, the Company has approximately \$33,000 (2024 - \$33,000) of investment tax credits, relating primarily to research and development, available to reduce future year's Canadian federal income taxes. These potential benefits expire as follows:

	\$
2029	12,000
2030	16,000
2031	5,000
	33,000

Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

### 16. Income taxes - Cont'd.

The provision for income taxes in the statement of comprehensive income differs from the amount computed by applying the Canadian statutory rate to the loss before income taxes for the following reasons:

	2025	2024
	\$	\$
Expected income tax expense (benefit)	(434,988)	267,976
Changes in unrealized deferred tax assets	-	(346,101)
Future rate changes	11,916	(16,089)
True up on current taxes	-	(1,214)
True up on future taxes	-	(794)
Permanent differences	273,115	96,600
Foreign rate differential	(31,431)	(378)
Deductible temporary differences previously unrecognized	188,729	-
Other (minimum tax, elimination, etc.)	14,038	_
Income tax expense	21,379	-
Current income tax expense	21,379	-
Future income tax expense	-	
Income tax expense	21,379	

The Company has non-capital losses available to reduce future years' Canadian federal taxable income totaling approximately \$12,794,000 (2024 – \$7,806,000). These potential benefits expire as follows:

2031	299,000
2032	513,000
2033	523,000
2034	582,000
2035	1,370,000
2036	1,556,000
2037	409,000
2038	398,000
2039	16,000
2040	269,000
2041	151,000
2042	79,000
2043	1,188,000
2044	415,000
2045	5,026,000

12,794,000

Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

#### Income taxes - Cont'd.

The Company has U.S. losses of approximately \$1,032,000 (2024 – \$862,000), which begin to expire in 2036 and \$100,000 of losses that never expire.

### 17. Guarantees, commitments and contingencies

#### Guarantees

The Company has entered into agreements that contain features which meet the definition of a guarantee. The pronouncements define a guarantee to be a contract that contingently requires the Company to make payments (either in cash, financial instruments, other assets, common shares of the Company or through the provision of services) to a third party based on changes in an underlying economic characteristic (such as interest rates or market value) that is related to an asset, a liability or an equity security of the other party.

#### Leases

See note 7 for lease commitments.

#### Product warranties

As part of the normal sale of product, the Company provides its customers with standard one-year product warranties. The Company currently has parts only warranty obligations that are included with the normal sale of the product. A warranty provision of \$35,417 has been recognized (\$35,417 in 2024).

#### Bank facilities

The Company has in place a credit facility of up to \$4,000,000 CAD through its bank based on acceptable trade receivables and inventory, subject to interest on balance outstanding of prime plus 0.75%. The total amount available to the Company as at March 31, 2025 was \$3,814,496 CAD of which \$2,700,232 was in use leaving \$1,114,264 CAD available. The Company through its bank has in place a credit facility of up to \$3,500,000 CAD for the issuance of standby letters of credit and/or letters of guarantee insured by Export Development Corporation ("EDC") Performance Security Guarantee of which \$2,910,476 CAD was in use at March 31, 2025. The Company has in place a credit facility of up to \$2,000,000 CAD to assist with financing of new and used equipment. As at March 31, 2025 \$1,014,104 CAD was in use leaving \$985,896 CAD available (Note 7 Lease obligations).

The credit facilities referenced above are subject to certain covenants, including a debt service covenant which the Company was not in compliance as at March 31, 2025. Refer to Note 6 and Note 7 for details.

Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024

(In Canadian dollars)

### **17.** Guarantees, commitments and contingencies - Cont'd.

#### Contractual obligations

The following table provides a summary of the Company's obligations outstanding as at March 31, 2025:

Payments due by period							
	Total	Current	2026	2027	2028	2029	Thereafter
	\$	\$	\$	\$	\$	\$	\$
Bank indebtedness	2,700,232	2,700,232					
Accounts payable							
and accrued liabilities	2,591,531	2,591,531					
Due to related parties -							
convertible debentures	247,672		247,672				
Due to related parties -							
other	4,073,789	50,000	4,023,789				
Due to related parties -							
line of credit	242,598		242,598				
Due to related parties -							
demand loan	201,393		201,393				
Due to related parties -							
lease payments	783,663	783,663					
Lease comitments	1,272,816	411,322	471,294	386,837	3,363		
Long-term debt	1,393,729	477,215	769,651	66,462	67,621	12,780	
	13,507,422	7,013,963	5,956,397	453,299	70,983	12,780	0

During the fiscal year 2024, a legal claim against the Company in the amount of \$400,000 was filed by the former owners of Elmira Stove Works. Based on legal opinions and management's assessment, it is probable that the Company will be successful in negating the payment obligation, and therefore no provision has been recognized in the consolidated financial statements. Management believes the risk of an adverse outcome is minimal; however, should the litigation outcome be unfavorable, the Company may be required to recognize a liability in future periods. A counterclaim in the amount of \$1,800,000 has been filed, but no amount has been recorded with respect to the counterclaim.

### 18. Financial instruments

Fair value hierarchy

Financial instruments recorded at fair value on the Statements of Financial Position are classified using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

Level 1 - valuation based on quoted prices (unadjusted) in active markets for identical assets or liabilities;

Level 2 - valuation techniques based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices);

Level 3 - valuation techniques using inputs for the asset or liability that are not based on observable market data (unobservable inputs).



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024

(In Canadian dollars)

#### 18. Financial instruments - Cont'd.

The fair value hierarchy requires the use of observable market inputs whenever such inputs exist. A financial instrument is classified to the lowest level of the hierarchy for which a significant input has been considered in measuring fair value.

Cash is classified as a Level 1 financial instrument. During the year, there has been no significant transfer of amounts between Level 1 and Level 2. There are no items classified in Level 2 or 3 other than the Elmira CGU recoverable amount.

The Company has exposure to credit risk, market risk and liquidity risk associated with its financial assets and liabilities. The Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The Audit Committee is responsible for developing and monitoring the Company's compliance with risk management policies and procedures. The Audit Committee regularly reports to the Board of Directors on its activities.

The Company's risk management program seeks to minimize potential adverse effects on the Company's financial performance and ultimately shareholder value. The Company manages its risks and risk exposures through a combination of insurance, a system of internal and disclosure controls, sound business practices and on occasion derivative financial instruments.

#### Credit risk

Credit risk arises from cash held with banks, the mortgage receivable and credit exposure to customers, and others from outstanding trade receivables and unbilled revenue. The objective of managing counterparty credit risk is to prevent losses on financial assets, specifically cash, trade receivables and unbilled revenue. The Company assesses the credit quality of counterparties, taking into account their financial position, past experience and other factors.

#### Mortgage receivable

Credit risk arises from the potential of not collecting the amount owing. The Company mitigates the risk via the security held and by monitoring the collection of amounts owing.

### Cash

Cash consists of bank deposits. Credit risk associated with cash is minimized substantially by ensuring that these financial assets are invested in highly rated financial institutions.

#### Accounts receivable

Accounts receivable consists primarily of trade receivables. The Company's credit risk arises from the possibility that a counterparty which owes the Company money is unable or unwilling to meet its obligations in accordance with the terms and conditions in the contracts with the Company, which would result in a financial loss for the Company.

This risk is mitigated through established credit evaluation, approval and monitoring processes intended to mitigate potential credit risks. The carrying amount of trade receivables are reduced through the use of an allowance for doubtful accounts and the amount of the loss is recognized in the statement of comprehensive earnings. When a receivable balance is considered uncollectible, it is written off against the allowance for trade receivables.



Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024

(In Canadian dollars)

#### **18. Financial instruments -** Cont'd.

Maximum credit risk is limited to the balance in cash, trade receivables and unbilled revenue totaling \$5,598,648 (\$4,847,964 in 2024). As at March 31, 2025, trade receivables were comprised of two companies totaling 29% and 10% respectively (two companies totaling 15% and 11% respectively in 2024). As at March 31, 2025, the Company's ageing of accounts receivable was approximately 91% (87% -2024) under sixty days, 5% (12% in 2024); over 60 - 90 days and 4% (1% March 31, 2024) over 90 days and the allowance for doubtful accounts was \$61,651 (\$31,231 in 2024).

#### Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates will affect the fair value of recognized assets and liabilities or future cash flows or the Company's results of operations.

#### Interest risk

The Company is financed through loans from related parties and bank loans, which bear interest at rates tied to the Canadian bank prime rate. The Company's exposure to interest rate risk relates primarily to variable interest rates on the Company's credit facilities as disclosed in note 18.

#### Foreign currency risk

There is a risk to the Company's earnings that arises from fluctuations in foreign exchange rates, and the degree of volatility of these rates. The Company's financial results are reported in Canadian dollars. The Company is exposed to foreign exchange fluctuations against the Canadian dollar as sales are primarily denominated in U.S. dollars and other foreign currencies, while expenditures are primarily denominated in Canadian dollars. The Company did not use derivative financial instruments to manage this risk. For the year ended March 31, 2025, the Company had a foreign exchange gain of \$90,164 (loss of \$197,670 in 2024). A 10% change in the value of the U.S. dollar against the Canadian dollar would have an approximate foreign exchange gain or loss of \$207,936 and \$178,039 for the fiscal years ended March 31, 2025 and 2024, respectively.

Assets and liabilities denominated in U.S. dollars are as follows:

#### **US MONETARY**

	March 31, 2025	March 31, 2024
	\$	\$
Cash	623,472	309,986
Trade receivables	1,135,128	1,056,363
Unbilled revenue	427,800	640,807
Prepaid Expenses and Other Receivables	45,263	24,208
Trade and other payables	(376,115)	(408,817)
Long-term debt	(705,065)	(976,266)
	1,150,483	646,281

# **Plaintree Systems Inc.**

Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

#### 18. Financial instruments - Cont'd.

Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company maintains a positive working capital position. The Company aims to maintain a current ratio, defined as current assets over current liabilities, of at least 1:1.

The Company generally makes semi-monthly payments to vendors. As at March 31, 2025, 100% of the Company's undisputed accounts payable were current. The vast majority of accounts payable fall due for payment within forty-five days.

Fair values

The carrying amounts for cash, trade accounts receivable, and accounts payable and accrued liabilities approximate fair value due to the short maturity of these instruments or the terms of the instrument. The carrying amount for the long-term debt approximated fair value as the interest rate was reflective of rates currently available for similar debt. The fair value of the mortgage receivable approximates the carrying value as the interest rate is reflective of current rates.

# 19. Key Management Personnel Compensation

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling activities of the entity, directly or indirectly. The key management personnel of the Company is the Company CEO, COO and CFO. The 2024 amounts have been updated to reflect the current year presentation. The CEO controls approximately 34.4% of the outstanding shares of the Company. Compensation provided to key management is as follows:

Wages and Consulting Fees Health benefits

March 31, 2025	March 31, 2024
\$	\$
502,967	494,234
10,852	11,391
513,819	505,625

If terminated for other than just cause, the chief executive officer is entitled to eighteen months payment at the rate in effect at the time of termination, and the chief operations officer and chief financial officer and entitled to twelve months payment at the rate in effect at the time of termination.

#### 20. Revenue

The Company derives its revenue principally from the provision of customized electronics and specialty structure services under fixed price contracts. Revenue is generally recorded as the work progresses using the percentage of completion method. The contract period for the electronics contracts is generally short with the performance obligation provided over time and billed on completion and delivery. The contract period for the Specialty Structures contracts can extend beyond a year with progress billings incorporated into the terms of the customer contract. Payment is generally due on issuance of the invoice. The company also receives deposits related to revenue recorded at a point in time. Deferred revenue is generally comprised of progress billings related to the Specialty Structures and Applied Electronics contracts.



# Plaintree Systems Inc.

Notes to the consolidated financial statements

March 31, 2025 and March 31, 2024 (In Canadian dollars)

#### 20. Revenue - Cont'd.

The following table presents the changes in deferred revenue:

	\$
Opening balance, March 31, 2024	406,611
Revenue Recognized	(364,463)
Amounts invoiced and deferred as at March 31, 2025	1,225,760
Balance, March 31, 2025	1,267,908

# 21. Personnel expenses

The following table presents the personnel expenses of the Company:

	<b>March 31, 2025</b> March 31, 2024	
	\$	\$
Salaries including bonuses	7,089,070	6,719,939
Benefits	848,061	914,216
Commissions	194,008	346,653
	8,131,139	7,980,808

# 22. Depreciation

The following table presents the depreciation expenses by function:

Cost of goods sold
Selling and marketing
Engineering and design
General and administrative

March 31, 2025 March 31, 2024		
\$	\$	
1,211,350	1,106,955	
277,003	292,702	
165,120	111,166	
2,741	1,426	
1,656,214	1,512,249	

# 23. Subsequent Events

Subsequent to the fiscal year end the Company elected to begin the liquidation of its wholly owned subsidiary, Summit Aerospace USA Inc. (Summit) which forms part of the Applied Electronics business segment. Summit accounted for \$2,408,450 of revenue or 10.1% of Plaintree's consolidated revenue, and Summit's net loss before income tax and other expenses was \$416,058, representing 51.0% of the consolidated net loss before income tax and other expenses. Summit represents 11.7% of Plaintree's consolidated total assets.



# MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### PLAINTREE SYSTEMS INC.

For the three and twelve months ended March 31, 2025 and March 31, 2024

Date: July 24, 2025

The following discussion and analysis is the responsibility of management and has been reviewed by the Audit Committee of Plaintree Systems Inc ("Plaintree" or the "Company") and approved by the Board of Directors of Plaintree. The Board of Directors carries out its responsibilities for the financial statements and management's discussion and analysis principally through the Audit Committee, which is comprised exclusively of independent directors.

The following discussion of the financial condition, changes in financial condition and results of operations of Plaintree is for the twelve months ended March 31, 2025 and 2024. Historical results of operations, percentage relationships and any trends that may be inferred there from are not necessarily indicative of the operating results of any future periods. Unless otherwise stated all amounts are in Canadian dollars following the requirements of the International Financial Reporting Standards ("IFRS"). The information contained herein is dated as of July 24, 2024, and is current to that date, unless otherwise stated. Management is responsible for ensuring that processes are in place to provide sufficient knowledge to support the representations made in the annual filings. Our Audit Committee and Board of Directors provide an oversight role with respect to all public financial disclosures by the Company and have reviewed this MD&A and the accompanying financial statements.

W. David Watson II, President and Chief Executive Officer, and Robert Turley, Chief Financial Officer, in accordance with National Instrument 52-109 ("NI52-109"), have both certified that they have reviewed the annual financial statements and this MD&A ("the annual Filings") and that, based on their knowledge having exercised reasonable diligence, (a) the annual Filings do not contain any untrue statement of a material fact or omit to state a material fact required to be stated or that is necessary to make a statement not misleading in light of the circumstances under which it was made with respect to the period covered by the annual Filings; and (b) the annual financial statements together with the other financial information included in the annual Filings fairly present in all material respects the financial condition, financial performance and cash flows of the Company, as of the dates and for the periods presented in the annual Filings.

Investors should be aware that the inherent limitations on the ability of certifying officers of a venture issuer to design and implement, on a cost-effective basis, Disclosure Controls and Procedures and Internal Controls over Financial Reporting as defined in NI 52-109 may result in additional risks to the quality, reliability, transparency and timeliness of interim and annual filings and other reports provided under securities legislation.

# Caution Regarding Forward Looking Information

This MD&A of the Company contains certain statements that, to the extent not based on historical events, are forward-looking statements based on certain assumptions and reflect Plaintree's current expectations. Forward-looking statements include, without limitation, statements evaluating market and general economic conditions, and statements regarding growth strategy and future-oriented project revenue, costs and expenditures. Actual results could differ materially from those projected and should not be relied upon as a prediction of future events. A variety of inherent risks, uncertainties and factors, many of which are beyond Plaintree's control, affect the operations, performance and results of Plaintree and its business, and could cause actual results to differ materially from current expectations of estimated or anticipated events or results. Some of these risks, uncertainties and factors include the impact or unanticipated impact of: companies evaluating Plaintree's products delaying purchase decisions; current, pending and proposed legislative or regulatory developments in the

# MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

jurisdictions where Plaintree operates; change in tax laws; political conditions and developments; intensifying competition from established competitors and new entrants in the industry; technological change; currency value fluctuation; general economic conditions worldwide, including in China; Plaintree's success in developing and introducing new products and services, expanding existing distribution channels, developing new distribution channels and realizing increased revenue from these channels; and Plaintree's success in integrating acquired businesses. This list is not exhaustive of the factors that may affect any of Plaintree's forward-looking statements. Plaintree undertakes no obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement is made, or to reflect the occurrence of unanticipated events, whether as a result of new information, future events or results otherwise. Readers are cautioned not to put undue reliance on forward-looking statements. Readers should also carefully review the risks concerning the business of the Company and the industries in which it operates generally described in the documents filed from time to time with Canadian securities regulatory authorities.

#### Overview

Plaintree Systems Inc. ("Plaintree" or the "Company") was incorporated in Canada under the Canada Business Corporation Act and is publicly traded on the Canadian Securities Exchange ("CSE") under "NPT". Plaintree is a diversified company with proprietary technologies and manufacturing capabilities in structural design and aerospace. The Company operates an Applied Electronics division, consisting of the Hypernetics division, Summit Aerospace USA Inc. ("Summit Aerospace") and the Elmira Stove Works business, and a Specialty Structures division consisting of the Triodetic business, Spotton Corporation. The Hypernetics business manufactures avionic components for various applications including aircraft antiskid braking, aircraft indicators, solenoids and permanent magnet alternators. The Triodetic business is a design/build manufacturer of steel, aluminum, and stainless steel specialty structures such as commercial domes, free form structures, barrel vaults, space frames, and industrial dome coverings. Summit Aerospace specializes in the high-end machining of super-alloys for the aircraft and helicopter markets. Spotton's business involves the design and manufacture of high-end custom hydraulic and pneumatic cylinders for the industrial, automation and oil and gas markets. The Elmira Stove Works business manufactures custom vintage-inspired kitchen appliances for the North American consumer market.

The address of the Company's registered office and principal place of business is 10 Didak Drive, Arnprior, Ontario.

#### **Control Activities**

The Company's Chief Executive Officer and Chief Financial Officer exercise reasonable diligence around the controls and procedures designed to provide reasonable assurance that financial information disclosed is recorded, processed and disclosed reliability.

#### **Selected Annual Financial Information**

Company's consolidated financial statements are stated in Canadian dollars and are prepared in accordance with International Financial Reporting Standards ("IFRS"). The following table sets forth selected financial information from the Company's interim financial statements:

(\$000s, except per share amounts)

	Twelve months ended		
	March 31, 2025 March 31, 2024		
Revenue	23,847	24,205	
Net earnings (loss) and			
comprehensive earnings (loss)	(1,811)	1,072	
Net earnings (loss) attributed to			
common shareholders	(3,277)	(394)	
Basic and diluted earnings (loss)			
pershare	(0.25)	(0.03)	

(\$000s, except per share amounts)

	March 31, 2025	March 31, 2024	
	\$	\$	
Total assets	13,859	14,985	
Total liabilities	14,775	14,091	
Long-term liabilities	5,103	7,851	
Cash dividends declared per share	nil	nil	

# **Results from Operations**

(\$000s)	Twelve mont	Twelve months ended			
	March 31, 2025	March 31, 2024	Change from		
	\$	\$	\$		
Revenue	23,847	24,205	(358)		
Cost of sales	19,274	16,562	2,712		
Gross margin	4,573	7,643	(3,069)		
	19%	32%			
Operating expenses:					
Engineering and design	1,837	1,767	70		
Finance and administration	1,958	2,228	(270)		
Sales and marketing	1,491	1,906	(416)		
Bad debts	27	28	(1)		
Loss on disposal of assets	(136)	40	(176)		
Interest expense	281	302	(21)		
(Gain) on foreign exchange	(90)	198	(288)		
Loss on Impairment	996	360	636		
Gain on lease modification	-	-	-		
Gain on loan derecognition	-	(258)	258		
	6,363	6,571	(208)		
Net earnings and comprehensive					
earnings	(1,811)	1,072	(2,883)		

# **Business segment information**

The Company's chief decision maker, the CEO, tracks the Company's operations as two business segments - the design, development, manufacture, marketing and support of electronic product, and the specialty structural products. The Company determines the geographical location of revenue based on the location of its customers. Of the total balance of \$4,189,355 (2024 - \$4,806,300) in property, plant and equipment, \$3,481,048 (2024 - \$3,917,598) is located in Canada and \$708,307 (2024 - \$888,702) in the United States. All the Company's intangible assets are primarily located in Canada.

Revenue l	by d	livision
-----------	------	----------

·	Twelve months ending			
	<b>March 31, 2025</b> March 31, 2024			
	\$	\$		
Applied Electronics	7,052,767	10,512,522		
Specialty Structures	16,794,428	13,692,283		
	23,847,195	24,204,805		
Revenue by geographical location	Twelve mo	nths ending		
	March 31, 2025	March 31, 2024		
	\$	\$		
Canada	10,578,881	9,810,267		
United States	7,608,984	14,188,291		
Other	5,659,330	206,247		
	23,847,195	24,204,805		
Net earnings (loss) before taxes by division	Twelve mo	nonths ending		
	March 31, 2025	March 31, 2024		
	\$	\$		
Applied Electronics	(3,264,771)	(754,024)		
Specialty Structures	1,475,396	1,825,930		
Specially Structures	(1,789,375)	1,071,906		
Loss on impairment by division	Twelve moi			
2000 CH Impairment by arribidit	March 31, 2025	March 31, 2024		
	\$			
Applied Electronics	995,621	360,000		
Specialty Structures	0	0		
	995,621	360,000		

	Twelve months ending			
	<b>March 31, 2025</b> March 31, 2024			
Number of customers	2	2		
% of total revenue	10%, 29%	11%, 15%		
Assets by division	Twelve mor	nths ending		
	March 31, 2025	March 31, 2024		
	\$	\$		
Applied Electronics	6,517,582	9,458,465		
Specialty Structures	7,341,077	5,526,162		
Intangibles by division	Twelve mo	nths ending		
	March 31, 2025	March 31, 2024		
	\$	\$		
Applied Electronics	0	891,842		
Specialty Structures	0	0		

#### Revenues

Total product revenue from ongoing operations for fiscal 2025 was \$23,847,195 compared to \$24,204,805 for the first twelve months of fiscal 2024.

Plaintree has two diversified business divisions: Specialty Structures and Applied Electronics.

Plaintree's Applied Electronics Division revenues from operations decreased in fiscal 2025 to \$7,052,767 compared to \$10,512,522 in fiscal 2024.

Plaintree's Specialty Structures Division revenues from operations increased to \$16,794,428 in fiscal 2025 from \$13,692,283 in fiscal 2024.

## **Gross Margin**

Total gross margin decreased during fiscal 2025, at 19% compared to 32% for fiscal 2024. Included in fiscal 2025 cost of goods sold are costs that were unavoidable, even in segments with falling revenues, including Summit Aerospace USA Inc., whose Gross Margin fell \$357,526 year over year and Elmira whose Gross Margin fell \$\$2,373,005. A one-time provision for inventory of \$1,112,870 is reflected in this figure.

#### **Operating Expenses**

# **Engineering and design expenses**

Engineering and design expenses were \$1,836,994 and \$1,767,010 for fiscal years 2025 and 2024, respectively. Engineering and design expenditures consist primarily of development engineering and personnel expenses.

# Finance and administration expenses

Finance and administration expenses were \$1,964,837 and \$2,227,864 for fiscal years 2025 and 2024, respectively. Finance and administration expenses consist primarily of costs associated with managing the Company's finances, which include financial staff, legal, and audit activities. Management adjusted spending, where possible, to coincide with divisions with falling revenues.

## Sales and marketing expenses

Sales and marketing expenses were \$1,490,672 and \$1,906,358 for fiscal years 2025 and 2024. These expenses consist primarily of personnel and related costs associated with the Company's sales and marketing departments, which include sales commissions, advertising, travel, trade shows, and other promotional activities. Management adjusted spending where possible to coincide with divisions with falling revenues.

#### **Bad debts**

An allowance for doubtful accounts has been created for an account in the amount of \$26,920 (\$27,638 – 2024) for potentially uncollectable amounts. This relates to a tenant that has sublet office space and is more than three months in arrears. A personal guarantee from the tenant's owner has been obtained.

# Loss (Gain) on Disposal

Various production equipment was disposed of during fiscal 2025 resulting in a gain on disposal for assets with NIL remaining net book value in the amount of \$10,686 as well as a sale at fair market value to a related party of assets resulting in a gain of \$125,624 for a combined gain on sale of \$136,310 (\$39,944 - 2024).

# Loss on impairment

Loss on impairment consists of a write-down of Software, Brands and Customer Relationships related to the Elmira Stove Works acquisition. Loss on impairment amounted to \$995,621 and \$360,000 for fiscals 2025 and 2024 respectively. Management determined that an impairment charge was required to write off intangible assets of \$380,407 to Brands and \$357,757 to Customer Relationships, \$43,255 to Software and \$214,202 to Inventory. The recoverable amount was assessed by reference to the fair value less costs of disposal ("FVLCD") calculation amounted to \$414,188 as at March 31, 2025.

## **Interest expense**

Interest expense consists of interest incurred on bank debt. Interest expenses amounted to \$281,258 and \$301,956 for fiscals 2025 and 2024 respectively. The majority of the Company's debt accrues interest at variable rates based on the Company's bank prime lending rate of interest.

# Loss (Gain) on foreign exchange

The Company reported a gain on foreign exchange of \$(89,921) and a loss of 197,670 in fiscals 2025 and 2024, respectively. The (gain)/loss on foreign exchange represents the (gain)/loss, realized or unrealized, of transactions and year-end foreign balances that are completed in currencies other than the Company's reporting currency.

# Net (loss) earnings, Comprehensive earnings and Net earnings Attributable to Common Shareholders

Net loss and comprehensive loss for fiscal 2025 was \$(3,277,152) and Net loss and comprehensive loss for fiscal 2024 was \$(394,094). Net income attributed to common shareholders is calculated by reducing net income by the \$1,466,000 cumulative dividends that accrue annually on the Class A preferred shares. The cumulative dividends accrue at 8% per annum on the face value of the \$18,325,000 for the Class A preferred shares and as March 31, 2025 the accrued and unpaid dividends on the Class A preferred shares were \$24,122,000 (March 31, 2024 - \$22,656,000). Contributors to the year-over-year change are the impairment cost of \$995,621, a one-time inventory provision charge of \$1,112,870, falling revenue in Elmira Stove Works due to CSA recertification issues and losses attributed to the Summit Aerospace USA Inc. division which, subsequent to the fiscal year end, management has decided to wind down.

#### **Quarterly Results**

The following table sets out selected unaudited consolidated financial information for the last eight quarters in fiscals 2025 and 2024:

**Quarters ended** (unaudited, in \$000s except per share data)

_	Mar-31 2025 Q4 2025	Dec-31 2024 Q3 2025	Sep-30 2024 Q2 2025	Jun-30 2024 Q1 2025	Mar-31 2024 Q4 2024	Dec-31 2023 Q3 2024	Sep-30 2023 Q2 2024	Jun-30 2023 Q1 2024
	\$	\$	\$	\$	\$	\$	\$	\$
Revenue	5,124	4,595	6,846	7,283	6,273	4,857	5,178	7,753
Net earnings (loss) and total comprehensive earnings (loss)	(2338)	12	(611)	1126	740	(174)	(44)	665
Net (loss) earnings attributed to common shareholders	(2,705)	(355)	(977)	760	374	(540)	(410)	298
Basic and diluted (loss) earnings per share	(0.21)	(0.03)	(0.08)	0.06	0.03	(0.04)	(0.06)	0.02

#### **Liquidity and Capital Resources**

	March 31, 2025	March 31, 2024	Change
Cash Working Capital	\$ (2,700) (3)	\$ (1,880) 3,047	\$ (821) (3,050)
	March 31, 2025	March 31, 2024	Change
Net cash provided by (used in) :	\$	\$	\$
Operating activities Investing activities Financing activities	1,059 (557) (1,322)	1,581 (569) (1,795)	(522) 12 473

#### Cash

As at March 31, 2025, the Company had a cash deficit of \$(2,700,232) an increase in the cash deficit of \$(820,695) from cash deficit of \$(1,879,537) in March 31, 2024.

# **Working Capital**

Working capital represents current assets less current liabilities. As at March 31, 2025, the Company had working capital of \$(3,495) compared to a working capital of \$3,047,327 at March 31, 2024. The company's debt is subject to certain covenants, which the Company was not in compliance with, and as such, has reclassified \$1,407,954 of liabilities as current that would otherwise be considered long-term. Also of note is an \$861,870 increase in deferred revenue, which is a reflection of the timing of projects, which is recognized on a percentage of completion basis.

# **Operating activities**

Cash provided by operating activities during the first twelve months of fiscal 2025 was \$1,059,025, representing a decrease of \$522,122 from cash provided of \$1,581,147 for the respective period during fiscal 2024. Cash provided during the period related to lower operational profits, deferred revenue, and general working capital improvements.

### **Investing activities**

Cash (used in) investing activities during fiscal 2025 was \$(557,367) representing, an decrease of \$11,569 in investing activities from cash (used in) investing activities of \$(568,937) in the respective period during fiscal 2024. Cash used in investing activities during fiscal 2025 relates primarily to the purchases of manufacturing equipment and computer equipment.

## Financing activities

Cash (used in) financing activities during fiscal 2024 was \$(1,322,353) representing a decrease of \$472,664 from cash (used in) of \$(1,795,017) during the respective period in fiscal 2025. Cash used in financing activities during fiscal 2025 relates primarily to the repayment of long-term debt and leases. The decrease is due primarily to Management adjusting spending, where possible, to coincide with divisions with falling revenues.

#### Outlook

The Company has in place a credit facility of up to \$4,000,000 CAD through its bank based on acceptable trade receivables and inventory. The total amount available to the Company as at March 31, 2025 was \$3,814,496 CAD of which \$2,700,232 was in use leaving \$1,114,264 CAD available. The Company through its bank has in place a credit facility of up to \$3,500,000 CAD for the issuance of standby letters of credit and/or letters of guarantee insured by Export Development Corporation ("EDC") Performance Security Guarantee of which \$2,910,476 CAD was in use as at March 31, 2024. The Company has in place a credit facility of up to \$2,000,000 CAD to assist with financing of new and used equipment. As at March 31, 2025, \$1,014,104 CAD was in use leaving \$985,896 CAD available (Note 7 Lease obligations). The Company has in place a credit facility of up to \$939,108 CAD through its bank to fund the Elmira purchase consideration of which \$939,108 was used at March 31, 2025.

On July 23, 2025 the Company announced its intention to initiate an orderly wind-down of the business and operations of Summit Aerospace USA Inc. Following its closure, the Company will proceed with the liquidation of Summit's assets. This decision was taken primarily due to a material reduction in business from one of Summit's major customers, which business management has determined is unlikely to recover. In fiscal 2025, the revenue generated by the Summit Aerospace USA Inc. business was \$2,408,450 and represented 10.1% of Plaintree's consolidated revenue and its net loss before income tax and other expenses was \$416,058 representing 52.4% of the consolidated net loss before income tax and other expenses. Summit Aerospace USA Inc. represents 11.7% of Plaintree's consolidated total assets. Summit will cease operations on or about August 15, 2025.

#### Due to related parties

	March 31, 2025	March 31, 2024
	\$	\$
Due to senior officers	3,615,401	3,663,669
Dividends payable	60,000	60,000
Due to Targa Group Inc.	247,672	247,672
Due to Tidal Quality Management Inc.	398,388	398,388
Due to Targa Group Inc, line of credit interest	242,598	242,598
Due to Targa Group Inc, demand loan interest	201,393	201,393
	4,765,451	4,813,720
Less: current portion	(50,000)	(50,000)
	4,715,451	4,763,720

Targa Group Inc. and Tidal Quality Management Inc. are companies under common control.

As at March 31, 2025, a balance of \$3,615,401 (\$2,479,767 principal and \$1,135,634 interest); March 31, 2024 - \$3,663,669 (\$2,528,035 principal and \$1,135,634 interest) remained owing to senior officers of the Company. The parties agreed to discontinue interest payments accruing on balances as of April 1, 2016. During the year payments in the amount of \$48,268 were repaid to senior officers. As of March 31, 2025, \$50,000 was classified as current. The balance of the amount is classified as long-term, as the related party has agreed with third-party lenders to postpone repayments.

On July 14, 2011, the board of directors of the Company declared a cash dividend of \$10.91405 per Class A preferred share (\$200,000 in the aggregate) payable on July 22, 2011, to the holders of record at the close of business on July 18, 2011. The Class A preferred shares are held by related parties and are entitled to annual cumulative dividends of 8% on the \$1,000 redemption amount of the Class A preferred share. An amount of \$60,000 (\$60,000 in 2024) of the dividend remains outstanding as at March 31, 2025. The balance of the amount is classified as long-term, as the related party has agreed with third-party lenders to postpone repayments.

As at March 31, 2025, interest in the amount of \$247,672 (\$247,672 – March 31, 2024) on a loan from Targa remains outstanding. The balance of the amount is classified as long-term, as the related party has agreed with third-party lenders to postpone repayments.

As at March 31, 2025, a balance of \$398,388 rent arrears consist of \$215,500 rent arrears and \$182,888 interest); March 31, 2024 - \$398,388 (\$215,500 rent arrears and \$182,888 interest) remained owing to a related party controlled by Targa, Tidal Quality Management Corp. The party agreed to discontinue interest accruing on unpaid balances as at April 1, 2016. Until then the interest rate was at bank prime plus 2%. The balance of the amount is classified as long-term, as the related party has agreed with third-party lenders to postpone repayments.

The Company has a revolving line of credit of up to \$1,000,000 with Targa. Under the loan agreements, all amounts advanced to the Company are payable on demand and bear interest at bank prime plus 2%. The Targa Credit Line is secured by a security interest granted over the assets of the Company. As at March 31, 2025, \$NIL (\$NIL - March 31, 2024) remained outstanding on the line of credit with accumulated interest of \$242,598 (\$242,598 - March 31, 2024) outstanding for a balance of \$242,598 (\$242,598 - March 31, 2024). The balance of the amount is classified as long-term, as the related party has agreed with third-party lenders to postpone repayments.

Interest in the amount of \$66,581 (\$66,581 – March 31, 2024) remained outstanding on a demand loan with Targa. The balance of the amount is classified as long-term, as the related party has agreed with third-party lenders to postpone repayments. Accumulated interest in the amount of \$134,812 (\$134,812 – March 31, 2024), on a loan from Targa remains outstanding as of March 31, 2025. The balance of the amount is classified as long-term, as the related party has agreed with third-party lenders to postpone repayments.

Rents in the form of lease payments paid to Tidal Quality Management Corporation during the twelve months ended March 31, 2025, totaled \$992,140 (\$685,976 – March 31, 2024). The above related party transactions are measured at their exchange amount, which is the amount agreed to by the parties. The lease agreement was updated during the fiscal year.

#### **Facilities**

The Company leases a 135,500 sq. /ft. building at 10 Didak Drive in Arnprior, Ontario and a sales office and showroom in Elmira, ON for the Elmira Stove Works Inc.

The Company along with its wholly-owned US subsidiary owns a 16,300 sq. ft. manufacturing facility in Pocono Summit, PA.

# **Summary of Outstanding Share Data**

As at July 24, 2025 the following equity instruments of the Company were issued and outstanding:

<u>Common Shares:</u> 12,925,253

Class A Preferred Shares: \* 18,325

\* The Class A Preferred shares provide an 8% cumulative dividend based on a value of \$1,000 per share, are redeemable at the option of the Company at any time at \$1,000 per share plus accrued dividends and they are non-voting.

<u>Convertible Debentures:\*\*</u> \$nil principal value

\*\* The Company has issued various tranches of convertible debentures to related parties for total outstanding value at March 31, 2025 of \$247,672 in accrued interest only. Interest is convertible in cash only.

Options:\*\*\* 880,000

Additional information relating to the Company may be found on SEDAR at <a href="www.sedar.com">www.sedar.com</a> or the Company's website at <a href="www.plaintree.com">www.plaintree.com</a>.

# **Plaintree Systems Inc.**

**Board of Directors** 

Jerry S. Vickers, Board Chair Financial/Business Consultant

W. David Watson II

**President & Chief Executive Officer** 

Girvan L. Patterson, Audit Committee Chair

**Business Consultant** 

Sean T. Watson

V.P. Operations, Spotton Corporation

**Executives and Officers** 

W. David Watson II

**President & Chief Executive Officer** 

**Robert W. Turley** 

**Chief Financial Officer** 

**Lynn Saunders** 

**Chief Operating Officer** 

**Principal Office** 

10 Didak Drive

Arnprior, ON, Canada K7S 0C3 Telephone: (613) 623-3434 Facsimile: (613) 623-9497

Website: http://www.plaintree.com

**Auditors** 

Welch LLP

Ottawa, ON, Canada

**Transfer Agent** 

**Computershare Investor Services Inc** 

100 University Ave., 8<sup>th</sup> Floor Toronto, ON, Canada M5J 2Y1

**Corporate Secretary** 

**Gary Jessop** 

Partner
Jessop & Proulx LLP
Ottawa, ON, Canada

**Legal Counsel** 

**Jessop & Proulx LLP** 

Ottawa, ON, Canada

**Stock Exchange Listings** 

**CSE: NPT**